



REGIONAL WEBINAR FOR PEER LEARNING ON PUBLIC INVESTMENT MANAGEMENT
ORGANIZING TO DELIVER
 NOVEMBER 2 - 6, 2020
AGENDA

Time (UTC)	Zoom set-up*	Sessions & Themes	Presenter & Facilitator
Monday 2 November			
0800 – 0810	Plenary	Administrative briefing	Selasi Dusi
0810 – 0825		Opening remarks by Center Directors from AFW2 & AFS	Oral Williams & Abdoul Wane
0825 – 0900		Introduction to the overall objectives of the webinar - Big picture roadmap of a developed PIM framework based on good practice standards.	Presenter: Martin Darcy Facilitator: Robert Clifton
0900 – 1015		Theme 1: PIM reform in the region: Common challenges & potential solutions - Changes in infrastructure provision in the region such as more external financing, more use of SOEs & PPPs & issues these raise for effective budget & fiscal risk management. - Case study country presentation – Ghana and Sierra Leone - Questions through Zoom chat function.	Presenter: Imran Aziz Facilitator: Kubai Khasiani
1015 – 1030		Break	
1030 – 1200	Country workgroups	Theme 1: Interactive group discussion questions: - Which of the challenges presented are evident in your country (explain)? - Has your country attempted any of the proposed solutions? - If yes, what has been the experience?	Country representatives

Tuesday 3 November			
0800 – 0915	Plenary	Theme 2: Public investment during the crisis & for recovery <ul style="list-style-type: none"> - Role of public investment in the fiscal response to COVID-19 including postponements in spending to make room for emergency spending in the immediate response & scaling up of spending to support economic recovery. - Case study country presentation – South Africa - Questions through Zoom chat function. 	Presenter: Robert Clifton Facilitator: Imran Aziz
0915 – 0930		Break	
0930 – 1200	Country workgroups	Theme 2: Interactive group discussion questions: <ul style="list-style-type: none"> - What actions have been taken to reprioritize PIM spending in the short-term, if at all? - What are the plans to use public investment as part of the recovery? - How to ensure high quality public investment in this environment? - Other issues related to the crisis impacting on PIM? 	Country representatives
Wednesday 4 November			
0800 – 0915	Plenary	Theme 3: Links between project appraisal, selection & the budget process <ul style="list-style-type: none"> - Links between project appraisal, selection & the budget process & strengthening these processes - Case study country presentation – Madagascar and Lesotho - Questions through Zoom chat function. 	Presenter: Onintsoa Harilala Facilitator: Robert Clifton
0915 – 0930		Break	
0930 – 1200	Country workgroups	Theme 3: Interactive group discussion questions: <ul style="list-style-type: none"> - Are project appraisal and selection processes formalized through a regulatory text and/or a manual? - In practice, what are the rules and procedures defined to effectively conduct the ex-ante evaluation of projects? - Do you have project selection criteria to ensure the maturity of the projects to be included in the budget? - Is the project preparation cycle well integrated with the budget process? 	Country representatives

Thursday 5 November			
0800 – 0915	Plenary	Theme 4: The location of PIM units in the planning & budgeting space <ul style="list-style-type: none"> - Ideal role of PIM Units, most important roles & functions given capacity constraints, linkages with other institutions & stakeholders; information flows between institutions. - Case study country presentation – Mauritius and Uganda - Questions through Zoom chat function. 	Presenter: Eduardo Aldunate Facilitator: Martin Darcy
0915 – 0930		PIM reforms homework (Theme 5) <ul style="list-style-type: none"> - Guidance to country representatives on preparing a short 5 min presentation (on Friday) about PIM reforms. 	Presenter: Kubai Khasiani Facilitator: Onintsoa Harilala
0930 – 0945		Break	
0945 – 1200	Country workgroups	Theme 4: Interactive group discussion questions: <ul style="list-style-type: none"> - Is there a formal PIM Unit in your country or are PIM Unit tasks done by one or more Units which have also other duties? - What are the institutional and legal arrangements to support its work? Are they functioning well or are there gaps and weaknesses? - What is the capacity of the PIM Unit and its training? Is it enough in terms of number of staff? Is further training required? - Do you have a working PIM database? What does it cover in terms of project cycle? - Other strengths for weaknesses? 	Country representatives
Friday 6 November			
0800 – 0945	Plenary	Theme 5: PIM reform strategies <ul style="list-style-type: none"> - Each country presents mini action plan on PIM reforms going-forward. 	Presenters: Country representatives Facilitators: Kubai Khasiani & Onintsoa Harilala
0945 – 1000		Break	
1000 – 1145		Continue with Theme 5: PIM reform strategies	Same as above
1145 – 1200		Closure & next steps <ul style="list-style-type: none"> - Next steps to further this peer learning community - Closing remarks 	Presenters: Xiangming Li, Eduardo Aldunate, Michelle Stone & Jason Harris

WORKGROUP & ZOOM ARRANGEMENTS

Participants will be split into 6 country workgroups with 3-4 countries per group for each thematic discussion. Each workgroup will be led by an IMF facilitator. 2 groups will be dual language with simultaneous interpretation (i.e., English/French & English/Portuguese). The other groups will be English only. There will be separate Zoom sessions for each workgroup. The plenary sessions will use only one Zoom session with simultaneous interpretation.

Session 1 (Also for plenary with simultaneous interpretation)				Session 2	Session 3
English only				Both English & Portuguese	Both English & French
Workgroup 1	Workgroup 2	Workgroup 3	Workgroup 4	Workgroup 5	Workgroup 6
South Africa	Nigeria	Ethiopia	Kenya	Angola	Ghana
Uganda	Botswana	Zambia	Mauritius	Zimbabwe	Rwanda
The Gambia	Malawi	Sierra Leone	Namibia	Cabo Verde	Seychelles
Lesotho			Liberia	Tanzania (ZNZ)	Madagascar

- **Session 1** will be used for plenary for all participants - Join Zoom Meeting, <https://us02web.zoom.us/j/81615877383>, Meeting ID: 816 1587 7383, Passcode: 779207. This session will also be used for Workgroups 1-4 using breakaway function.
- **Session 2** will be used for English/Portuguese, Workgroup 5 - Join Zoom Meeting, <https://us02web.zoom.us/j/86368945240>, Meeting ID: 863 6894 5240, Passcode: 772900
- **Session 3** will be used for English/French, Workgroup 6 - Join Zoom Meeting, <https://us02web.zoom.us/j/85313925518>, Meeting ID: 853 1392 5518, Passcode: 103547

THEME READING LIST

Theme 1: PIM reform in the region: Common challenges & potential solutions

1. Money Well Spent, IMF. Chapter 11 Fiscal Risk in Infrastructure
<https://www.imf.org/en/Publications/Books/Issues/2020/09/03/Well-Spent-How-Strong-Infrastructure-Governance-Can-End-Waste-in-Public-Investment-48603>
2. Note in the IMF's Special Series on COVID-19, Eivind Tandberg and Richard Allen, "Managing Public Investment Spending During the Crisis", May 19, 2020.
<https://www.imf.org/en/Publications/SPROLLS/covid19-special-notes>
3. Public Investment Management Reference Guide, World Bank. Chapter 11: Rationalizing a Nonperforming PIM Portfolio and Chapter 12: PIM Information Systems: Requirements, Options, and issues <https://openknowledge.worldbank.org/handle/10986/33368>

Theme 2: Public investment during the crisis & for recovery

4. Note in the IMF's Special Series on COVID-19, Eivind Tandberg and Richard Allen, "Managing Public Investment Spending During the Crisis", May 19, 2020.
<https://www.imf.org/en/Publications/SPROLLs/covid19-special-notes>
5. IMF FAD, Fiscal Monitor Chapter 2, "Public Investment for Recovery", October 2020.
<https://www.imf.org/en/Publications/FM/Issues/2020/09/30/october-2020-fiscal-monitor>

Theme 3: Links between project appraisal, selection & the budget process

6. The Power of Public Investment Management: transforming resources into assets for growth, A. Rajaram, Tuan Minh Le, Kai Kaiser, Jay Hyung Kim and Jonas Frank, World Bank Group
<https://elibrary.worldbank.org/doi/abs/10.1596/978-1-4648-0316-1>
7. A Review of Capital Budgeting practices, Davina F.Jacobs, IMF Working Paper, June 2008
<https://www.imf.org/en/Publications/WP/Issues/2016/12/31/A-Review-of-Capital-Budgeting-Practices-22076>
8. Public investment management reference guide, Jay-Hyung Kim, Jonas Arp Fallov, and Simon Groom, World Bank, March 2020 <https://openknowledge.worldbank.org/handle/10986/33368>

Theme 4: The location of PIM units in the planning & budgeting space

9. Well spent: How strong infrastructure governance can end waste in public investment. Editors: Gerd Schwartz, Manal Fouad, Torben Hansen, Geneviève Verdier, IMF 2020 Chapter 13 Best Practices in Project
<https://www.imf.org/en/Publications/Books/Issues/2020/09/03/Well-Spent-How-Strong-Infrastructure-Governance-Can-End-Waste-in-Public-Investment-48603>
10. The Power of Public Investment Management, Transforming Resources into Assets for Growth, Anand Rajaram, Tuan Minh Le, Kai Kaiser, Jay-Hyung Kim, and Jonas Frank, Editors, World Bank Group. Pages 58 to 65 <https://elibrary.worldbank.org/doi/abs/10.1596/978-1-4648-0316-1>
11. Appraisal and Selection by Robert Taliencio and Eduardo Andrés Estrada
<https://www.imf.org/external/np/fad/publicinvestment/>
12. Country Case Study: The Republic of Korea: PIM Reform, after the Financial Crisis by Jay Hyung-Kim, World Bank Group, 2012. Pages 7 to 12 Institutional Framework for PIM.
<https://openknowledge.worldbank.org/bitstream/handle/10986/21049/933560WPOP12000PUBLIC000Korea0Final.pdf?sequence=1&isAllowed=y>

Theme 5: PIM reform strategies

Not applicable