



European Regional Network for Infrastructure Governance

Successful Projects and Programs

Joint Vienna Institute, January 13-16, 2026

Tuesday, January 13

9:00 – 9:30	Administrative Briefing	Mr. Steven Nguyen, Program Officer, JVI
9:30 – 9:45	Welcome remarks	Mr. Ed Hearne, Senior Economist, FAD, IMF
9:45 – 10:15	Introduction of participants	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
Setting the scene		
10:15 – 10:45	Delivering successful projects and programs – An overview	Mr. Ed Hearne, Senior Economist, FAD, IMF
10:45 – 11:15	<i>Coffee break</i>	
Project Preparation and Appraisal I		
11:15 – 12:45	Project Preparation and Appraisal Techniques	Mr. Juan Alberti, FAD Infrastructure Expert
12:45 – 13:00	<i>Group photo</i>	
13:00 – 14:00	<i>Lunch break</i>	
Project Preparation and Appraisal II		
14:00 – 15:30	The Key Features of Cost Benefit Analysis	Mr. Juan Alberti, FAD Infrastructure Expert
15:30 – 15:45	<i>Coffee break</i>	
Introducing the Group Work – Case Study – Public Investment Appraisal		
15:45 – 17:15	Case study overview and instructions	Mr. Ed Hearne, Senior Economist, FAD, IMF Mr. Juan Alberti, FAD Infrastructure Expert
Social event		
18:30 – 19:30	Walking Tour of Vienna	

Wednesday, January 14

Peer-to-peer learning I – Successful Projects and Programs.

9:00 – 9:30	Reflections on Day 1	Moderator: Mr. Ed Hearne, Senior Economist, FAD, IMF
9:30 – 10:30	Presentations and group discussion	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
	Energy Efficiency Improvement Program for Central Government Buildings	Mr. Janno Veskimets, Advisor, Public Administration and Public Service Department , Ministry of Finance, Estonia
	The National Center for Large Wildfires in the Natural Environment Sežana	Ms. Natasa Iskra and Ms. Frida Urbancic, Undersecretaries, Budget Department, Ministry of Finance, Slovenia
	Feasibility Study Appraisal in Albania: Procedures and appraisal of the project Trade and Transport Facilitation Program	Mr. Renald Petriti, Director, Public Investment Management Directorate, Ministry of Finance and Economy, Albania

10:30 – 11:00 *Coffee break*

Group work – Case Study – Appraising Investment Project and Programs

11:00 – 12:45	Group breakout sessions	Participants work on project appraisals and presentations
---------------	--------------------------------	---

12:45 – 14:00 *Lunch break*

Group work – Case Study – Appraising Investment Project and Programs

14:00 – 15:30	Group breakout sessions	Participants work on project appraisals and presentations
---------------	--------------------------------	---

15:30 – 16:00 *Coffee break*

Peer-to-peer learning II – Successful Projects and Programs

16:00 – 17:00	Presentations and group discussion	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
	HS2 – Lessons Learned	Mr. Gabriel Fleming, Senior Policy Advisor, United Kingdom
	The Prioritization of Public Investment - Examples in Transport and Health	Ms. Ana Maria Serban, Head of Department, The Public Investment Evaluation Unit, Ministry of Public Finance, Romania

Thursday, January 15

Role Play – Case Study – Appraising Investment Project and Programs

9:00 – 9:15	Reflections on Day 2	Mr. Ed Hearne, Senior Economist, FAD, IMF
9:15 – 9:30	Role play set-up and overview	Mr. Ed Hearne, Senior Economist, FAD, IMF
9:15 – 9:35	Public Transport	Groups 1 and 2
9:35 – 9:55	Water Services Investment	Groups 3 and 4
9:55 – 10:15	Energy Transmission	Groups 5 and 6
10:15 – 11:00	Group discussion and debrief	Moderator: Mr. Ed Hearne, Senior Economist, FAD, IMF

11:00 – 11:30 *Coffee break*

Peer-to-peer learning III – Successful Projects and Programs

11:30 – 12:30	Presentations and group discussion	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
	Major Project Appraisal in Ireland: Water Supply Project	Mr. Jason Smith, National Investment Office, Ireland
	Project Appraisal in Moldova – The Etulia Irrigation System	Mr. Viorel Pana, Head of Public Investments Department, Ministry of Finance, Moldova

12:30 – 13:45 *Lunch break*

Case Study – Dealing with Uncertainty in Major Project Preparation and Appraisal

13:45 – 14:45	Revisiting the case studies with new information	Group Work
14:45 – 15:30	Improving project preparation and appraisal – Interactive Lecture	Mr. Ed Hearne, Senior Economist, FAD, IMF

15:30 – 16:00 *Coffee break*

Peer-to-peer learning IV – Successful Projects and Programs

16:00 – 17:00	Presentations and group discussion	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
	Construction of a new Public Park in Tbilisi	Ms. Nato Mokverashvili, Head of Budget Policy Unit, Ministry of Finance, Georgia
	Construction of the cable car Kuk -Ivanova Korita – Cetinje	Ms. Jelena Jovetic, Director General, Department for Public Investments Management and Public Procurement Policy, Ministry of Finance, Montenegro
18:00 – 22:00	Conference Dinner Zur Stadt Krems Restaurant	

Friday, January 16

Peer-to-peer learning V – Successful Projects and Programs

9:00 – 9:30	Reflections on Day 3	Mr. Ed Hearne, Senior Economist, FAD, IMF
9:30 – 10:30	Presentations and group discussion	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
	Improving Public Investment Decisions through Stronger Project Pipelines	Mr. Garik Petrosyan, Head of Fiscal and Monetary Policies Coordination Division, Ministry of Finance, Armenia
	Management of a Portfolio of Projects	Mr. Kastriot Gashi, Head of Division, State Debt Management, Ministry of Finance, Republic of Kosovo

10:30 – 11:00 *Coffee break*

Next steps for the IGEUR

11:00 – 11:30	Discussion and survey on future of the network, proposed program of webinars	Moderator: Mr. Jamie Carter, PFM Regional Advisor, IMF
11:30 – 12:00	Conference evaluation	
12:00 – 12:15	Closing remarks	Mr. Ed Hearne, Senior Economist, FAD, IMF