

**REGIONAL WORKSHOP ON STRENGTHENING PUBLIC INVESTMENT PLANNING AND
MANAGEMENT IN THE PACIFIC**

27 November – 1 December 2023

APIA, SAMOA

PROGRAM

DAY -1: Monday 27 Nov 2023		
9:00 – 9:30am	<p>Opening Prayer</p> <p>Welcoming Remarks</p> <p>Opening Address</p> <p>Group Photo</p>	<p>Mr Paul Seeds on behalf of Mr Samir Jahjah, Director, PFTAC</p> <p>Hon Lautimuia Afoa Ueese Vaai, Minister of Finance, Government of Samoa.</p>
9:30- 10:00am	<i>Morning tea/coffee Break</i>	
10:00- 10:10am	Introduction of participants & Resource Persons	Iulai Lavea
10:10- 11:30am	<p>Session 1. Importance of infrastructure investment & the PIMA/CPIMA Framework. How climate resilience is integrated?</p> <p>Country Feedback/Questions</p>	Mr. Eivind Tandberg, Global Infrastructure Expert, IMF
11:30- 1:00pm	<p>Session 2. Overview of investment management frameworks in the Pacific.</p> <p>Country experience & presentations – Cook Islands & Fiji;</p> <ul style="list-style-type: none"> • Briefly explain your investment process in 2-3 slides; • Identify and explain the strengths; • Highlight and explain areas for improvement? • How is climate resilience integrated? • Capacity issues, how can we tackle it? 	Iulai/Paul/Sanjesh

	<ul style="list-style-type: none"> How is coordination with line ministries and other stakeholders? Is it working and what areas call for improvement; <p>Country Feedback/Questions</p>	
1:00-2:00pm	<i>Lunch break</i>	
2:00-3:30pm	<p>Session 3: Project Identification & Planning: Country Experience and presentations: Tokelau, & Vanuatu</p> <ol style="list-style-type: none"> What are the key steps to ensure a project is aligned to sectoral and national goals and priorities? How are climate issues factored in the project design? How can “pet projects” “white elephants” be effectively managed? How can capacity to develop projects be strengthened? <p>Feedback/Perspective from other countries</p>	Eivind Tandberg
3:30-3:45	<i>Afternoon tea/coffee break</i>	
3:45-5:00pm	<p>Session 3 - Project Identification & Planning continues</p> <p>General Discussion/Country Feedback/Questions</p>	
6:30-8:30pm	Welcome Reception	Tanoa Tusitala Hotel
DAY 2 – Tuesday 28 Nov 2023		
9:00-9:10am	Recap of Day 1	Paul Seeds
9:10-11:00am	<p>Session 4. National Infrastructure Investment Plans: Project development and prioritization, how climate concerns are integrated and linkages to the PIMA framework?</p> <p>List of high priority infrastructure projects? How often is it updated? Key challenges in maintaining the database?</p>	Lorena Estigarribia, Technical Assistance Officer & Luke Smith; PRIF

	<p>Prioritization criteria? Is it based on sectoral/national strategy?</p> <p>Climate change and disaster risk; are they incorporated into the prioritization methodology?</p> <p>Maintaining/updating list of priority projects? Responsible agency? Highlight the challenges.</p> <p>Managing high risk infrastructure projects. Climate risks & how to manage them?</p> <p>Country Feedback/Questions</p>	
11:00-11:15am	<i>Tea/coffee break</i>	
11:15-1:00pm	<p>Session 5: Project Appraisal and Prioritization. How climate issues integrated.</p> <p>Country experience and presentations: Samoa & Solomon Island</p> <ul style="list-style-type: none"> i. CBA tools used. ii. Financial and economic assessments; iii. Quantitative vs qualitative analysis; iv. Data limitation - how to overcome it; <p>Country Feedback/Questions</p>	<p>Mr. Eivind Tandberg,</p> <p>Paul/lulai/Sanjesh</p>
1:00-2:00pm	<i>Lunch break</i>	
2:00-3:30pm	<p>Group Activity 1: Participants grouped into groups.</p> <p>Participants will be grouped into 4-5 groups and each group is tasked with discussing the following:</p> <p>Effectiveness of project appraisal and selection;</p> <ul style="list-style-type: none"> i. Discuss whether major capital projects subject to rigorous technical, economic, and financial analysis? ii. what methodology used and is it consistent applied? iii. Are the potential risks covered? iv. Are investment projects selected on the basis of transparent criteria? v. Discuss CBA tools & data limitation; 	Paul/Sanjesh/lulai

	<p>vi. How is climate resilience integrated into the appraisal;</p> <p>Each Group to select a rapporteur to report back their discussion</p>	
3:30-3:45pm	Afternoon Tea/coffee break	
3:45-5:00pm	<p>Group Activity 1: continued</p> <p>Group Presentations</p>	Paul/Sanjesh/Iulai

DAY 3 – Wednesday 29 Nov 2023		
9:00-9:10	Recap from Day 2	Iulai Lavea
9:10-11:00am	<p>Group Activity 2: Mock Appraisal Exercise:</p> <p>Participants will be grouped by country. They collect project data and enter into the spreadsheet provided to test robustness of process.</p> <p>Each country will present their results and discuss risks involved and lessons learnt.</p> <p>Feedback/Questions</p>	Eivind Tandberg Iulai/Sanjesh
11:00-11:15am	Coffee/Tea break	
11:15-1:00pm	<p>Session 6: Project selection & Budgeting</p> <p>Selected countries Palau & Tuvalu are asked to bring their capital budget and share their processes;</p> <ol style="list-style-type: none"> i. Basis for project selection; ii. Estimated cost (direct & indirect costs)? iii. Financing available; iv. Discuss visibility over: <ul style="list-style-type: none"> • SOE capital investments; • donor funded projects; v. integration of climate concerns; <p>Country Experience & presentation</p> <p>Country Feedback/Questions</p>	Eivind Tandberg
1:00-2:00pm	Lunch break	

2:00-3:30pm	<p>Group Activity 3 - Roleplay</p> <p>Each Group will act a play to demonstrate dialogue/negotiations between the Ministry of Finance and Line Ministry to select the optimum projects:</p> <ul style="list-style-type: none"> • Key questions for MOF? • How should the line ministry respond; • How is climate resilience integrated; • Lessons to be drawn from it. <p>Group discussion</p>	Willie Du Preez Fiscal Affairs Department Expert, IMF
3:30-3:45pm	<i>Coffee/Tea break</i>	
3:45-5:00pm	<p>Session 7: Project Implementation and Monitoring</p> <p>Country experience & presentations– Kiribati, & PNG</p> <ul style="list-style-type: none"> • How to ensure project implementation stays on track? • Onsite technical Project manager; • How is climate resilience is integrated; • Basic risks involved & how to manage them; • Contract management; • User friendly tool to track progress; 	Willie Du Preez Iulai/Paul/Sanjesh
DAY 4 – Thursday 30 Nov 2023		
9:00-9:10	<i>Recap from Day 3</i>	Sanjesh Naidu
9:10-11:00	<p>Session 8: Maintenance of Infrastructure Assets</p> <p>Country experience & presentation: FSM and Nauru</p> <ul style="list-style-type: none"> • Why maintenance is important? • Is there budget for maintenance of large investment projects? • How are climate concerns incorporated? • Donor vs local funded projects; • Pacific practice vs international best practice; 	Willie Du Preez

11:00-11:15am	Tea/coffee break	
11:15-1:00pm	<p>Session 8: Maintenance of Infrastructure Assets continues</p> <p>Good international practice and how PICs could replicate it;</p> <p>General discussions and lessons learnt;</p>	Willie Du Preez
1:00-2:00pm	Lunch break	
2:00-3:30pm	<p>Session 9: Project Evaluation</p> <p>Country Experience/Presentation – Niue & Tonga</p> <ul style="list-style-type: none"> • Has the project achieved its goals? • Was it worth the investment? • Problems encountered and how to learn from it; • What insights can be drawn from it; • Accountability issues 	Willie Du Preez Paul/Iulai/Sanjesh
3:30-3:45pm	Coffee/Tea Break	
3:45-5:00pm	<p>Session 9: Project Evaluation – continues</p> <p>Group Discussion and perspective from other countries</p>	
DAY 5 – Friday 1 December 2023		
9:00-9:10	<p>Reflections from Day 4</p> <p>Reminder: Individual Written Feedback in CVENT;</p>	Iulai Lavea
9:10-10:30am	<p>Sharing Country Experiences</p> <ul style="list-style-type: none"> • Each country to document the key lessons learnt. • How their Investment Management could be enhanced as a result of the workshop; • Identify areas for further support. 	Iulai/Paul/Sanjesh

	Reminder: Individual Written Feedback in CVENT	
10:30-12:30pm	<p>Final session: Development of Action Plans:</p> <p>Each participating country will develop its action plan drawing on the discussions during the week and the lessons learnt, and present to the plenary. A template will be provided guide the action plan exercise.</p> <p>Action Plan to monitored and reported on in six months</p>	Eivind Tandberg Iulai/Paul/Sanjesh
12:30-1:00pm	Concluding statements and Presentation of Certificates	Hon Magele Sekati Fiaui; Associate Minister of Finance
1:00-2:00pm	Lunch	
	Afternoon is available for bilateral meetings between PFTAC and countries	
6:30pm	Closing Dinner: Hosted by Minister of Finance, Government of Samoa	